VILLAGE OF BLACKS HARBOUR Consolidated Financial Statements Year Ended December 31, 2018

۰

÷



teed saunders doyle & advisors

# VILLAGE OF BLACKS HARBOUR

Index to the Consolidated Financial Statements Year Ended December 31, 2018

Contents	Page
Independent Auditor's Report	1-2
Financial Statements	
Consolidated Statement of Operations	3
Consolidated Statement of Financial Position	4
Consolidated Statement of Changes in Net Debt	5
Consolidated Statement of Cash Flows	6
Notes to the Consolidated Financial Statements	7-30



An independent member of



# INDEPENDENT AUDITORS' REPORT

To Her Worship the Mayor and Members of Council of the Village of Blacks Harbour

accountants

doyle & advisors

### Opinion

teed saunders

We have audited the financial statements of the Village of Blacks Harbour (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2018, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Village of Blacks Harbour as at December 31, 2018, and the results of its operations and changes in net debt for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other Matter

The financial statements of Village of Blacks Harbour for the year ended December 31, 2017 were audited by another auditor who expressed an unmodified opinion on those financial statements on August 10, 2018.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

(continues)

39 Canterbury Street, Saint John, NB, Canada E2L 2C6 | Ph: (506) 636-9220 | Fax: (506) 634-8208 | Email: tsdsj@tsdca.com 1 565 Priestman Street, Suite 102, Fredericton, NB, Canada E3B 5X8 | Ph: (506) 458-8727 | Fax: (506) 450-3777 | Email: tsdfr@tsdca.com Independent Auditors' Report to the Worship the Mayor and Members of Council of Village of Blacks Harbour (continued)

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saint John, New Brunswick May 22, 2019

red Samdus &

CHARTERED PROFESSIONAL ACCOUNTANTS

teed saunders doyle & advisors

# VILLAGE OF BLACKS HARBOUR

# **Consolidated Statement of Operations**

Year Ended December 31, 2018

				AU 17
	( Unaudit	ied)		
	Budge	et	Actual	Actual
	(Note 2	25)		
Revenue				
Property tax warrant	\$ 1,003	3,802 \$	1,003,802	\$ 1,006,017
Community funding and equalization grant	175	5,753	175,753	217,234
Services provided to other governments	151	1,656	151,661	144,779
Sales of services	101	1,985	99,936	93,385
Other revenue from own sources	10	0,063	23,393	33,248
Unconditional transfers from other governments	10	),605	14,080	4,683
Conditional transfers	8	3,000	123,626	344,568
Water and sewer fees	491	,573	493,130	494,020
Gain on disposal of tangible capital assets		-	-	869
Interest	8	3,000	22,446	18,162
	1,961	,437	2,107,827	2,356,965
Expenditures				
General government services	296	i,813	347,364	262,154
Protective services		,052	505,825	492,506
Transportation services		,480	285,299	293,683
Environmental health services		,470	51,944	55,279
Environmental development services		,286	52,276	47,783
Recreational and cultural services		,084	370,142	331,775
Water & sewer		,123	492,689	492,199
Loss on disposal of tangible capital assets		_	10,608	_
	2,255	,308	2,116,147	1,975,379
Annual surplus (deficit)	\$ (293	,871)	(8,320)	381,586
ccumulated surplus, beginning of year		<u></u>	5,310,751	4,929,165
Accumulated surplus, end of year		\$	5,302,431 \$	5,310,751

2018

2017



# VILLAGE OF BLACKS HARBOUR Consolidated Statement of Financial Position

As at December 31, 2018

	2018	2017
Financial assets		
Cash (Note 3)	\$ 283,650	\$ 165,837
Receivables		
General (Note 4)	54,250	83,157
Federal government and its agencies (Note 5)	46,915	205,370
Province of New Brunswick (Note 6)	6,619	4,521
Portfolio investments (Note 7)	1,130,882	959,181
	 1,522,316	1,418,066
Liabilities		
Bank indebtedness (Note 8)	130,640	-
Payables and accruals	228,418	355,239
Holdbacks payable	8,195	18,926
Deferred revenue (Note 9)	188,302	131,064
Long term debt (Note 10)	515,000	596,000
Accrued sick leave (Note 11)	23,559	23,165
Post employment benefits payable (Note 12)	177,400	192,800
	 1,271,514	1,317,194
NET ASSETS	 250,802	100,872
Non-Financial Assets		
Tangible capital assets ( Note 20 )	11,907,007	11,726,935
Less: Accumulated amortization (Note 20)	(6,987,452)	(6,693,004)
	 4,919,555	5,033,931
Inventory of supplies	75,737	75,295
Land inventory for resale	51,926	49,173
Prepaid expenses	4,411	51,480
	 5,051,629	5,209,879
ACCUMULATED SURPLUS	\$ 5,302,431	\$ 5,310,751

### On behalf of Council

Approved by:

Mayor <u>Mayor M. Jamer</u> Treasuer

teed	saunders		charts acc
	dovla	ğ	2

# VILLAGE OF BLACKS HARBOUR Consolidated Statement of Changes in Net Debt Year Ended December 31, 2018

Year Ended December 31, 2018	2018	2017		
Annual surplus	\$ (8,320) \$	381,586		
Add (deduct) :				
Acquisition of tangible capital assets	(303,656)	(556,461)		
Amortization of tangible capital assets	405,642	401,633		
Proceeds on sale of tangible capital assets	1,782	869		
Loss (gain) on disposal of tangible capital assets	10,608	(869)		
Consumption of inventories	(442)	(4,228)		
Acquisition of prepaid assets	47,069	(2,406)		
Acquisition of land inventory for resale	 (2,753)	3,536		
Increase (decrease) in Net Assets	149,930	223,660		
Net Assets (Debt)				
Beginning of the year	100,872	(122,788)		
End of the year	\$ 250,802 \$	100,872		

teed saunders accountants doyle & advisors

# VILLAGE OF BLACKS HARBOUR **Consolidated Statement of Cash Flows** Year Ended December 31, 2018

Increase (decrease) in cash and cash equivalents

Operating transactions			
Annual surplus	\$	(8,320) \$	381,586
Loss (gain) on disposal of tangible capital assets		10,608	(869)
Amortization of tangible capital assets		405,642	401,633
Receivable - General		28,907	3,873
Receivable - Federal Government and its agencies		158,455	(178,937)
Receivable - Province of New Brunswick		(2,098)	223
Payables and accruals		(126,821)	138,937
Holdbacks payable		(10,731)	(13,854)
Deferred revenue		57,238	41,370
Accrued sick leave		394	(2,235)
Post employment benefits payable		(15,400)	(22,100)
Change in inventory/prepaid expenses		43,874	(3,098)
		541,748	746,529
Capital transactions			
Acquisition of tangible capital assets		(303,656)	(556,461)
Proceeds on sale of tangible capital assets		1,782	869
		(301,874)	(555,592)
Financing transactions		100.010	<i>(,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Issue(reduction) of bank indebtedness Proceeds from issuance of debenture		130,640	(1,072)
		89,000	-
Repayment of long-term debt	••••••	(170,000)	(79,000)
		49,640	(80,072)
Investing transactions			
Proceeds on sale of portfolio investments		1,830,387	727,774
Purchase of portfolio investments		(2,002,088)	(1,103,274)
		(171,701)	(375,500)
		(171,701)	(373,300)
Net (decrease) increase in cash and cash equivalents		117,813	(264,635)
Cash and cash equivalents			
Beginning of year		165,837	430,472
End of year	\$	283,650 \$	165,837

teed saunders doyle

2018

2017

### 1. Purpose of the Organization

The Municipality was incorporated as a Village by the Province of New Brunswick Municipalities Act on November 1, 1972 and was approved for status as a Municipality effective November 9, 1991 by an amendment of New Brunswick Regulation 85-6 under the Municipalities Act. On January 1,2018, the Municipalities Act was repealed and under sections 192 and 193 of the Local Governance Act, the Village continued to exist and its territorial limits remained unchanged. As a municipality, the Municipality is exempt from income tax under section 149 (1)(c) of the Canadian Income Tax Act. The Municipality provides services pertaining to community development.

### 2. Summary of significant accounting policies

The consolidated financial statements of the Municipality are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Standards Board of Chartered Professional Accountants of Canada.

The focus of Public Sector Accounting Standards ("PSAS") financial statements is on the financial position of the Municipality and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Municipality.

No other entities have been included in these consolidated financial statements.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

#### **Reporting entity**

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Municipality and which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated.

#### Budget

The budget figures contained in these financial statements were approved by Council on December 13, 2017 and the Department of Environment and Local Government on January 9, 2018.

#### Revenue recognition

(a) Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

teed saunders

accountants

doyle & advisors

(b) Other revenue is recorded when it is earned.

### **Expenditure Recognition**

Expenditures are recorded on an accrual basis.

#### 2. Summary of significant accounting policies (continued)

### Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

Examples of significant estimates include:

- allowance for doubtful accounts
- amortization of tangible capital assets
- estimated useful life and residual value of tangible capital assets
- accrued sick leave liability
- post employment benefit liability

### **Financial instruments**

The Municipality's financial instruments consist of cash, portfolio investments, accounts receivable, due from the Province of New Brunswick, due from the Federal Government, due from own funds, payables and accruals, holdbacks payable, deferred revenue, and long-term debt. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Municipality is subject to credit risk through accounts receivable. The Municipality minimizes credit risk through ongoing credit management.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less. Bank borrowings are considered to be financing activities

#### Inventory of land for resale

Inventory is valued at the lower of cost and estimated net realizable value.

#### Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the average cost basis.



# 2. Summary of significant accounting policies (continued)

#### Tangible capital assets

The municipality follows the provisions of PSA 3150; Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Donated or contributed tangible capital assets are recorded at their fair market value at the date of construction or contribution. Tangible capital assets below a threshold of \$ 5,000 are expensed in the year of acquisition. Amortization shall begin in July of the year in which the costs were incurred. No amortization is recorded in the year of disposal. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Asset type	Years
Land improvements	5-25 years
Buildings	40 years
Vehicles	3-5 years
Machinery and equipment	5-15 years
Heavy equipment	10-15 years
Computer hardware & software & communication equipment	3-5 years
Furniture & fixtures	3-5 years
Road surface	5-15 years
Road grade	10-30 years
Water and wastewater networks	15-100 years
Dams and water structures	25-50 years
Leasehold improvements	Over the term of the lease

Assets under construction are not amortized until the asset is available for productive use.

### Contributed goods and services

With the exception of tangible capital assets which are recognized at their fair market value, the value of contributed goods and services are not recognized in the financial statements.

#### Segmented information

The Municipality is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

#### General Government Services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

# 2. Summary of significant accounting policies (continued)

#### Protective Services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

#### Transportation Services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

### Environmental Health Services

This department is responsible for the provision of solid waste collection and disposal.

#### Environmental Development Services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

#### Recreation and Cultural Services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the arena, ballfields, parks and playgrounds and other recreational and cultural facilities.

### Water and Wastewater Systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

The Municipality has presented a schedule of segmented disclosure in Note 21 to the consolidated financial statements

#### Post-employment benefits

The Municipality recognizes its obligations under post-employment benefit plans and the related costs, net of plan assets. The Municipality has a sick leave benefit as documented in Note 11 and a pension plan as documented in Note 12.

### 3. Cash

	2018	2017
Restricted - Gas Tax Fund Unrestricted	\$ 188,254 \$ 95,396	139,007 26,830
	\$ 283,650 \$	165,837

teed saunders doyle	NONA CONTRACTOR OF A	chartered professional accountants & advisors
------------------------	----------------------	---

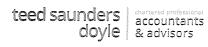
			2018		2017
4.	Receivables- General				
	Trade	\$	51,814	\$	73,455
	Accrued investment income - Reserve Funds		2,417		9,644
	Accrued investment income - Other		19		58
		\$	54,250	\$	83,157
5.	Due from federal government and its agencies		2018		2017
	Canada Revenue Agency ( HST refund )	\$	21,717	\$	38,728
	Atlantic Canada Opportunities Agency - Canada 150	·	_	,	35,062
	Clean Water and Wastewater Fund		25,198		131,580
		\$	46,915	\$	205,370
6.	Due from Province of New Brunswick		2018	×	2017
	Department of Finance	\$	-	\$	4,397
				Ψ	•
	NB Power		5,797	Ψ	
	NB Power Other		5,797 822	Ψ	124
		\$		\$	
7.		\$	822		124
7.	Other Portfolio investments		822 6,619 <b>2018</b>	\$	124 4,521 <b>2017</b>
7.	Other Portfolio investments Restricted - Reserve Funds	\$	822 6,619 <b>2018</b> 1,125,578	\$	124 4,521 <b>2017</b> 953,997
7.	Other Portfolio investments		822 6,619 <b>2018</b>	\$	124 4,521 <b>2017</b>
7.	Other Portfolio investments Restricted - Reserve Funds		822 6,619 <b>2018</b> 1,125,578	\$	124 4,521 <b>2017</b> 953,997

The investments consist of guaranteed investment certificates with maturity dates in 2019 and interest rates ranging from 2.0% to 2.25%



8.	Bank Indebtedness	 2018	2017
	Bank demand loan	\$ 130,640	\$ _
	The bank indebtedness is authorized to a limit of \$318,140 and bears interest at Scotiabank prime (3.95% at December 31, 2018)		
9.	Deferred revenue	 2018	2017
	Gas Tax Fund Transfer from the Canada-New Brunswick Agreement on the Transfer of Federal Gas Tax Revenues and the Provincial Gas Tax Top-up Fund to be applied to the cost of specific capital projects. The unspent balance is invested in portfolio investments and investment income reinvests in the fund.		
	Balance, beginning of year Contributions for the year Interest earned Transfer to revenue	\$ 131,064 72,416 - (15,178)	\$ 89,694 69,963 47 (28,640)
	Balance, end of year	\$ 188,302	\$ 131,064

.



10. Long-term debt	<b></b>	2018	2017
New Brunswick Municipal Finance Corporation Debentures:			
General Capital Fund			
AY28, 3.3% - 4.85%, due May 16,2018, OIC #06-0065 & 07-0042	\$	- \$	105,000
BA33, .95% - 5.0%, due June 11,2019, OIC #06-0065		7,000	8,000
BB38, 1.0% - 4.5%, due November 6,2019, OIC #08-0054		9,000	18,000
BK28, 1.15% - 3.1%, due May 15,2022, OIC #02-0021		127,000	164,000
BQ29, 1.2% - 1.85%, due June 1,2022, OIC #05-0087		44,000	54,000
BT23, 2.1% - 3.00%, due May 29,2023, OIC #06-0065 & 07-0042		89,000	
Water Capital Fund			
BA34, .95% - 5.0%, due June 11,2019, OIC #07-0042 & 07-0089		207,000	214,000
BB39, 1.0% - 4.5%, due November 6,2019, OIC #07-0042		32,000	33,000
	\$	515,000 \$	596,000

Approval of the Municipal Capital Borrowing Board has been obtained for long-term debt.

Principal payments required during the next five years are as follows:

2019	\$ 321,000
2020	\$ 57,000
2021	\$ 59,000
2022	\$ 59,000
2023	\$ 19,000

# Refinancing options for future maturing debentures:

Debenture	Maturity date	<u>Amou</u>	<u>int eligible</u>	Maximum refinancing term
BA33	June 11,2019	\$	6,000	Not exceeding 6 years
BA34	June 11,2019	\$	200,000	Not exceeding 20 years
BB39	November 6,2019	\$	31,000	Not exceeding 20 years



#### 11. Accrued sick leave

The Municipality provides sick leave that accumulates at 12 hours per month for full-time non-administrative employees and 10.5 hours per month for full-time administrative employees. Full-time non-administrative employees can accumulate a maximum of 1,400 (2017 - 1,400) sick leave hours and full-time administrative employees can accumulate a maximum of 1,225 (2017 - 1,225) sick leave hours. An employee can take a leave with pay for an amount of time equal to the accumulated sick leave. Accumulated sick leave does not vest.

No actuarial valuation was performed at December 31, 2018 and the liability is based on management's best estimates. An actuarial valuation was last performed on the 8 (2017 - 8) employee plan in accordance with PSA 3255 at December 31, 2016. The actuarial method used was the Projected Unit Credit pro-rated on service to expected usage. The valuation was based on a number of assumptions about future events, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions used reflect the Municipality's best estimates.

The following summarizes the major assumptions in the valuation:

- annual salary increase is 3%;
- the discount rate used to determine the accrued benefit obligation is 3.17%
- retirement age is 60; and employees aged 60 or over as of the valuation date are assumed to retire one year from the valuation date
- no deaths, disabilities or terminations are assumed to occur prior to retirement
- estimated net excess utilization of rate of sick leave, based on actual experience from 2010 to 2014, is 22.1 hours per annum

The sick leave is an unfunded benefit. As such, there are no applicable assets. Benefits are paid out of general revenue as they come due.

The unfunded liability was \$23,559 on December 31, 2018 and \$23,165 on December 31, 2017.

### 12. Post employment benefits payable

(a) Pension obligation

The Municipality and its employees participate in the New Brunswick Municipal Employees Pension Plan (NB MEPP). The NB MEPP is a multiple-employer defined benefit pension plan administered by a board elected by the members under the provisions of the Local Governance Act of New Brunswick. The NB MEPP provides pensions based on length of service and best average earnings.

Actuarial valuations for funding purposes are performed either annually or triennially depending on the financial position of the NB MEPP (currently annually). In turn, the actuarial valuations for accounting purposes are based on these figures (with adjustments). The most recent actuarial valuation was prepared as at December 31, 2016 and resulted in an overall NB MEPP accrued benefit obligation of \$ 115,347,700 based on the accounting basis.

The actuarial valuation for accounting purposes was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect management's best estimates. The following summarizes the major assumptions in the valuation as at December 31, 2018:

teed saunders doyle & advisors

# 12. Post employment benefits payable (continued)

- the expected inflation rate is 2.25% (2017 2.25%)
- the discount rate used to determine the accrued benefit obligation is 5.50% (2017 5.50%) per annum
- the expected rate of return on assets is 5.50% (2017 5.50%) per annum
- retirement age varies by age and employment category
- estimated average remaining service life is (EARSL) is 14.0 years (2017 14.0 years)

The actuarial valuation prepared as at December 31, 2016 indicated that the market value of net assets available for the accumulated plan benefits were less than the present value of these benefits. The pension plan has been granted a solvency deficiency exemption by the Province of New Brunswick. On a going concern valuation basis, the actuarial valuation indicated a plan deficit of \$ 254,800, a change of \$ 1,005,400 from the December 31, 2015 deficit of \$ 1,260,200. Based on the assumptions as at December 31, 2016, the actuary expects the level of employer and employee contributions to be sufficient to fund the deficit in less than fifteen years, as allowed by the Pension Benefits Act.

As at December 31, 2016, the NB MEPP provides benefits for 233 retirees. Total benefit payments to retirees and terminating employees during 2018 are estimated to be approximately \$ 3,508,400 (actual 2017, \$ 4,638,400) in totality for the NB MEPP.

Employees make contributions using rates that vary by earnings level and employment category, with an overall average contribution rate of approximately 7.99%. Each municipality contributes an amount that equals their employees contribution amounts. Pension Fund Assets are invested in short term securities, bonds, Canadian equities and foreign equities. Combined employees and municipalities contributions for 2018 are estimated to be approximately \$6,377,000 (actual 2017, \$6,196,600) in totality for the NB MEPP.

The following summarizes the NB MEPP data as it relates to the Village of Blacks Harbour:

- The average age of the 8 active employees covered by the NB MEPP is 48 (as at December 31,2016)
- Benefit payments were \$ 75,700 in 2017 and were estimated to be \$ 75,900 in 2018
- Combined contributions were \$ 55,600 in 2017 and were estimated to be \$ 57,200 in 2018

In addition to determining the position of the NB MEPP as it relates to the Village of Blacks Harbour as at December 31, 2016 and December 31, 2017, NB MEPP's actuary performed an extrapolation of the December 31, 2017 accounting valuation to determine the estimated position as at December 31, 2018. The extrapolation assumes that assumptions used as at December 31, 2018 remain unchanged from December 31, 2017. In addition, the extrapolation assumes assets return 5.50% net of all fees and expenses. If experience is different than assumed, amounts will be adjusted to reflect actual experience. Results of the extrapolation are as follows:

teed saunders documents doyle & advisors

#### 12. Post employment benefits payable (continued)

	1-	stimated Jan-2018 to Dec-2018	-	Jan-2017 to Dec-2017
Accrued Benefit Liability / (Asset)				
Accrued benefit liability / (asset) at beginning of period	\$	196,300	\$	215,700
Pension expense for the year		9,700		8,400
Less: Employer contributions		(28,600)		(27,800)
Accrued benefit liability / (asset) at end of period	\$	177,400	\$	196,300

In summary, the Accrued Benefit Liability as it relates to the Village of Blacks Harbour is estimated to be \$ 177,400 as at December 31, 2018. This compares to \$ 215,700 as at January 1, 2017 and \$ 196,200 as at December 31, 2017. This amount is included in the Post Employment Benefits Payable on the Consolidated Statement of Financial Position.

The financial position as it relates to the Accrued Benefit Liability is shown as follows and illustrates the unamortized amounts being recognized in Pension Expense over time:

	Estimated 1-Dec-2018	31-Dec-2017			
Reconciliation of Funded Status at End of Period					
Accrued benefit obligation	\$ 2,027,100	\$	1,949,600		
Plan assets	1,990,600		1,905,000		
Plan deficit / (surplus)	 36,500		44,600		
Unamortized prior service costs / (savings)	-		-		
Unamortized experience losses / (gains)	(140,900)		(151,700)		
Unamortized transitional obligation / (asset)	-		-		
Accrued benefit liability / (asset) at end of period	\$ 177,400	\$	196,300		

The following illustrates the reconciliation of Accrued Benefit Obligation from the beginning of period to the end of period:

	1	Estimated -Jan-2018 to 1-Dec-2018	-	Jan-2017 to -Dec-2017
Reconciliation of Accrued Benefit Obligation				
Accrued benefit obligation at beginning of period	\$	1,949,600	\$	1,976,200
Current service cost		47,000		44,200
Benefit payments		(75,900)		(75,700)
Interest for period		106,400		109,800
Cost / (savings) of plan amendments		-		-
Experience loss / (gain) during period		-		(104,900)
Accrued benefit obligation at end of period	\$	2,027,100	\$	1,949,600

# 12. Post employment benefits payable (continued)

The following illustrates the reconciliation of Plan assets from the beginning of period to the end of period:

	I	Estimated		
	1	-Jan-2018	1	-Jan-2017
		to		to
	3'	1-Dec-2018	3	1-Dec-2017
Reconciliation of Plan Assets				
Plan assets at beginning of period	\$	1,905,000	\$	1,915,700
Employer contributions		28,600		27,800
Employee contributions		28,600		27,800
Benefit payments		(75,900)		(75,700)
Return on plan assets during period		104,300		9,400
Plan assets at end of year	\$	1,990,600	\$	1,905,000

Total expenses related to pensions include the following components:

	1-	stimated Jan-2018 to -Dec-2018	1-Jan-2017 to 31-Dec-2017
Pension Expense			
Employer current service cost	\$	18,400 \$	\$ 16,400
Interest on accrued benefit obligation		106,400	109,800
Expected return on assets		(104,300)	(106,700)
		20,500	19,500
Amortization of unrecognized balances			
Prior service costs / (savings)		-	-
Experience loss / (gain)		(10,800)	(11,100)
Transitional obligation / (asset)		-	-
Total amortization		(10,800)	(11,100)
Pension expense	\$	9,700 \$	6 8,400

The Pension Expense is included in the statement of operations.

teed saunders doyle

### 13. Surplus/Deficit reconciliation

The Local Governance Act requires Water and Sewer Fund surplus/deficit amounts to be absorbed into one or more of three Operating Budgets commencing with the second following year. In addition, the General Operating Fund is not permitted to accumulate any surplus or deficit except for the current and immediately preceding year. The reconciliation of the surplus/deficit at the end of the year consists of:

	<u></u>	2018		2017
Net financial assets (liabilities)	\$	250,802	\$	100,872
Adjustments:			•	
Long term debt		515,000		596,000
Bank indebtedness		118,469		-
Accrued sick leave: Non-vesting / unfunded portion		23,559		23,165
Other unfunded liability - NBMEPP		177,400		192,800
Land inventory for resale		51,926		49,173
Less: Inventory transferred from General Capital Fund	-	11,891	-	11,891
Inventory of supplies		75,737		75,295
Less: Inventory transferred from Utility Capital Fund	-	26,364	-	26,364
Prepaid expenses		4,411		51,480
Current net assets	\$	1,179,049	\$	1,050,530
Composition of current net assets				
General Fund Surplus for 2016 PNB purposes			\$	30,596
Utility Fund Surplus for 2016 PNB purposes				18,634
General Fund Surplus for 2017 PNB purposes		50,436		50,436
Utility Fund Deficit for 2017 PNB purposes		(12,777)		(12,777
General Fund Deficit for 2018 PNB purposes		(6,934)		-
Utility Fund Surplus for 2018 PNB purposes		20,329		
Reserve Fund balances	_	1,127,995		963,641
	\$	1,179,049	\$	1,050,530

### 14. Contingencies

In the normal course of operations, the Municipality becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2018 cannot be predicted with certainty, it is the opinion of management and council that resolution of these matters will not have a material adverse effect as the Municipality maintains insurance coverage in amounts considered appropriate.

teed saunders doyle & advisors

### 15. Short-term borrowings compliance

#### Interim borrowing for capital

The Municipality has outstanding ministerial authority for short-term borrowings under #18-0010 totalling \$ 450,000 for Protective Services for a term not to exceed 15 years

#### **Operating borrowing**

As prescribed in the Local Governance Act, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2018, the Municipality has complied with these restrictions.

### Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. The municipality transacts all its operating transactions through one bank account which creates a balance payable from the Water and Sewer Operating Fund to the General Operating Fund. This balance is not in compliance with the requirements but interest is recorded at a rate of 5.5% on the average monthly balance to ensure that no benefit or cost is attributed to either fund.

#### 16. Water Cost Transfer

The Municipality's water cost transfer for fire protection is within the maximum allowable by Regulation 81-195 under the Local Governance Act based upon the applicable percentage of water system expenditures for the population.

#### 17. Non-monetary transactions

Connors Bros. supplies potable water at no charge to the Village of Blacks Harbour from its source of supply in Pennfield, New Brunswick. The Village does not charge the company for water distributed through waterlines within the Village limits. No revenues or expenses are recorded in the financial statements for these transactions because the fair values are not reliably measurable.

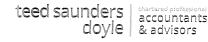
### 18. Economic dependence

The Village of Blacks Harbour derives a significant portion of its property tax revenues from its major industry and its employees who reside within the Municipality.

The Village of Blacks Harbour is supplied potable water by Connor Bros. at no charge. The Village has completed potential well site exploration but no viable sources have been identified.

### 19. Comparative figures

Certain of the 2017 comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.



					Buildings 8				Machiner	-		Infrastructure		Communication		Assets		
		Lond		Land	Leasehold	L		Heavy	and		Roads and	Treatment	Water and	& Computer		Under	2018	2017
COST		Land	Imp	rovements	Improvemen	(S	Vehicles	Equipment	Equipmer	nt	Street	Facilities	Sewer	Equipment	Col	nstruction	Total	Total
Balance, beginning of year Add:	\$	245,607	\$	254,187	\$ 2,731,15	4 \$	134,388	\$ 729,067	'\$ 1,051,70	0\$	1,686,456	\$ 796,960	\$ 4,036,360	\$ 61,056	3\$	~	\$ 11,726,935	\$ 11,242,60
Net additions during the year Less:		-		1,574	47,22	8	49,613	-	49,13	3	-	-	36,726	-		119,382	303,656	556,46
Disposals during the year		-		-	15,84	0	74,463	-	33,28	1	-	-	-	-		-	123,584	72,13
Balance, end of year		245,607		255,761	2,762,54	2	109,538	729,067	1,067,55	2	1,686,456	796,960	4,073,086	61,056	3	119,382	11,907,007	11,726,93
ACCUMULATED AMORTIZATION																		
Balance, beginning of year Add:		-		134,787	1,265,20	6	131,969	509,480	680,88	9	1,253,727	609,390	2,046,500	61,056	6	-	6,693,004	6,363,50
Amortization during the year Less:		-		9,407	80,39	3	7,380	53,927	67,48	8	61,514	16,311	109,222	-		-	405,642	401,63
Accumulated amortization on disposal	1	-		-	7,32	6	74,463	-	29,40	5	-	-	-	-		-	111,194	72,1
Balance, end of year		-		144,194	1,338,27	3	64,886	563,407	718,97	2	1,315,241	625,701	2,155,722	61,050	6	-	6,987,452	6,693,0
NET BOOK VALUE OF TANGIBLE CAPITAL	\$	245,607	\$	111,567	\$ 1,424,26	9 \$	44,652	\$ 165,660	\$ 348,58	0\$	371,215	\$ 171,259	\$ 1,917,364	\$-	\$	119,382	\$ 4,919,555	\$ 5,033,93
Consists of:																		
General Fund Assets Water & Sewer Fund Assets	\$	194,205 51,402	\$	111,567 -	\$ 1,150,41 273,85		44,652	\$ 122,877 42,783	. ,		371,215	\$ 171,259	\$- 1,917,364	_	\$	119,382	\$ 2,184,894 2,734,661	
				111 507								·		••		-		2,865,2
	<u> </u>	245,607	<u></u> ه	111,567	\$ 1,424,26	<del>9</del> \$	44,652	\$ 165,660	\$ 348,58	<u>0   \$</u>	371,215	\$ 171,259	\$ 1,917,364	\$ -	\$	119,382	\$ 4,919,555	\$ 5,033,9

# 21. Schedule of Segment Disclosure

	(	General	Ρ	rotective	Tra	nsportation	E	nvironmental Health	ivironmental evelopment	ecreation & Culture		ater & Sewer	Сс	2018 onsolidated	Сс	2017 Insolidated
Revenues																
Property tax warrant	\$	84,722	\$	385,330	\$	222,311	\$	57,470	\$ 54,548	\$ 199,421	\$	-	\$	1,003,802	\$	1,006,017
Unconditional grant		175,753		-		-		-	-	-		-		175,753		217,234
Services provided to other governments		-		149,679		1,982		-	-	-		-		151,661		144,779
Sale of service and other fees		-		_		_		-	-	99,936				99,936		93,385
Other revenue from own sources		1,025		6,976		_		-	_	11,250		4,142		23,393		33,248
Unconditional transfers from other governments		14,080		-		-		-	-	, _		_		14,080		4,683
Conditional transfers		65,179		-		-		-	_	28,806		29,641		123,626		344,568
Water and sewer fees		-		-		-		-	_			493,130		493,130		494,020
Gain on disposal of tangible capital assets		_		-		1,782		_	_	-		-		1,782		869
Interest		11,680		-		_		-	-	-		10,766		22,446		18,162
		352,439		541,985		226,075		57,470	54,548	 339,413		537,679		2,109,609		2,356,965
Expenses																
Salaries and benefits		126,898		42,753		95,100		_	11,375	150,516		146,892		573,534		523,270
Goods and services		211,468		408,768		88,148		51,944	27,792	174,948		136,636		1,099,704		1,019,653
Amortization		7,262		49,780		99,830		,	12,738	44,678		191,354		405,642		401,634
Interest		1,734		4,524		2,221		_	371	-		17,809		26,659		30,822
Loss on disposal of tangible capital assets		-		-				-	-	8,514		3,876		12,390		-
		347,362		505,825		285,299		51,944	 52,276	 378,656	4	496,567		2,117,929		1,975,379
Surplus (deficit) for the year	\$	5,077	\$	36,160	\$	(59,224)	\$	5,526	\$ 2,272	\$ (39,243)	\$	41,112	\$	(8,320)	\$	381,586

### 22. Reconciliation of Annual Surplus

		General Operating Fund		General Capital Fund	Water & Sewer Operating Fund		Wa	ter & Sewer Capital Fund	General Operating Reserve Fund		General Capital serve Fund	Water & Sewer Operating Reserve Fund	Water & Sewer Capital Reserve Fund	Total
2018 Annual Surplus (Deficit)	\$	160,464	\$	(216,404)	\$	198,355	\$	(165,589)	\$	1,026	\$ 5,482	\$ 381	\$ 7,965 \$	(8,320)
Adjustments to annual surplus (deficit) for funding requirements														
Second previous year's surplus (deficit)		30,596		-		18,634		-		-	_	_	_	49,230
Transfer from water & sewer operating reserve fund to the water & sewer operating fund		-		-		500		-		-	-	(500)	-	-
Transfer from water & sewer operating fund to the water & sewer capital reserve fund		-		-		(150,000)		-		-	-	-	150,000	-
Transfer from general operating fund to the general capital fund		(115,893)		115,893		-		-		-	-	**	,	-
Transfer from water & sewer operating fund to the water & sewer capital fund		-		-		(35,038)		35,038		-	-	-	-	-
Long-term debt principal repayment		(73,000)		73,000		-		-		-	~	-	-	-
Long-term debt principal repayment						(8,000)		8,000						_
Proceeds from disposal of tangible capital assets		1,783				-		-		-	-	-	-	1,783
Loss (gain) on disposal of tangible capital assets				6,731		-		3,876						10,607
Amortization expense		- '		214,288		-		191,354		-	-	-	_	405,642
Provision for sick leave accrual		286		-		108		-		-	-	-	_	394
Change in amount recorded under PSA for defined benefit liability		(11,170)		-		(4,230)		-		-	-	-	-	(15,400)
Total adjustments to 2018 annual surplus (deficit)		(167,398)		409,912		(178,026)		238,268			••••••••••••••••••••••••••••••••••••••	(500)	150,000	452,256
2018 annual fund surplus (deficit) for PNB budgeting purposes	\$	(6,934)	\$	193,508	\$	20,329	\$	72,679	\$	1,026	\$ 5,482	\$ (119)	\$ 157,965 \$	443,936

#### 23. Statement of Reserves

3. Statement of Reserves	Op	eneral perating eserve		General Capital Reserve		ater & Sewer Operating Reserve	w	ater & Sewer Capital Reserve	2018 Total			2017 Total
<u>Assets</u> Cash	\$		\$		\$	_	\$	_	\$	_	\$	_
Portfolio investments	φ	67.900	ψ	- 362,707	Ψ	24,733	Ψ	670,238	Ψ	1,125,578	Ψ	953,997
Accrued interest receivable		146		779		53		1,439		2,417		9,644
	\$	68,046	\$	363,486	\$		\$	671,677	\$	1,127,995	\$	963,641
Accumulated Surplus	\$	68,046	\$	363,486	\$	24,786	\$	671,677	\$	1,127,995	\$	963,641
<u>Revenue</u> Other government transfers Transfers from Utility and General Operating Funds Interest	\$	- - 1,026 1,026	\$	- - 5,482 5,482	\$	- - 381 381		150,000 7,965 157,965	\$	- 150,000 14,854 164,854	\$	- 100,000 <u>10,436</u> 110,436
Expenditures Transfers to Utility Operating Funds		1,020		0,102		500				500		
Annual Surplus (Deficit)	\$	1,026	\$	5,482	\$	(119)	\$	157,965	\$	164,354	\$	110,436
<u>Accumulated Surplus</u> Beginning of year		67,020		358,004		24,905		513,712		963,641		853,205
End of year	\$	68,046	\$	363,486	\$	24,786	\$	671,677	\$	1,127,995	\$	963,641

The Water and Sewer Capital Reserve Fund includes replacement reserves totalling \$ 93,523 (2017 - \$ 92,113). The Village has complied with the total transfers required under the Canada/New Brunswick Infrastructure Program agreement and Canada/New Brunswick Municipal Rural Infrastructure Program agreement.

Under Regulation 97-145 to the Municipalities Act, money held in capital reserve funds shall be used for no purpose other than the payment of capital expenses. Money held in operating reserve funds shall be used for no purpose other than the payment of operating expenses.

teed saunders doyle

#### 23. Statement of Reserves ( continued )

Council resolutions regarding transfers to and from reserves:

### December 12,2018 resolution 121218-08

21.3 Year End Transfers

MOVED BY: Councillor Chase SECONDED BY: Councillor Harris

Be It Resolved:

That Council transfer \$ 500 from the Water and Sewer Utility Operating Reserve Fund to the Water and Sewer Utility Operating Fund

Be It Resolved:

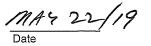
That Council transfer \$ 150,000 from the Water and Sewer Utility Operating Fund to the Water and Sewer Capital Reserve Fund

,

CARRIED

David Gray

Clerk Village of Blacks Harbour



# 24. Operating Budget to PSA Budget

	Оре	erating Budget General	Operating Budget Water & Sewer	Amortization TCA	Controlled Entities	Transfers	Total
Revenue						۰.	
Property tax warrant	\$	1,003,802	\$ -	\$-	\$-	\$-	\$ 1,003,802
Community funding and equalization grant		175,753	-	т 	+ -	÷ _	175,753
Services provided to other governments		151,656	-	_	-	-	151,656
Sales of services		101,985	-	_	_	-	101,985
Other revenue from own sources		6,500	3,563	_	_	-	10,063
Conditional transfers		8,000	-,	_	_	_	8,000
Water and sewer fees		, _	491,573	_	-	-	491,573
Interest		5,000	3,000	_	-	-	8,000
Surplus of second previous year		30,596	18,634			(49,230)	-
		1,493,897	516,770			(49,230)	1,961,437
Expenditures							
General government services		284,274	-	7,262	-	5,277	296,813
Protective services		487,086	-	49,780	_	14,186	551,052
Transportation services		206,703	-	99,830	-	1,947	308,480
Environmental health services		57,470	-	00,000	-	1,0 11	57,470
Environmental development services		53,174	-	12,738	-	374	66,286
Recreational and cultural services		310,406	-	44,678	-	0,11	355,084
Fiscal services		,					000,004
- Long-term debt repayments		73,000	8,001	_	_	(81,001)	_
- Interest		18,284	18,800	_	_	(37,084)	_
- Bank service charge		3,500	· · <b>,</b>			(3,500)	-
- Discounts		-	12,000	_	-	(12,000)	-
- Transfer from the Water & Sewer Operating Fund to the Water & Sewer Capital Fund		-	80,000	-	-	(80,000)	848
Water & sewer		_	397,969	191,354	_	30,800	620,123
		1,493,897	516,770	405,642		(161,001)	2,255,308
Surplus (Deficit)	\$	-	\$ -	\$ (405,642)	\$-		\$ (293,871)

# 25. Revenue and Expense Support

Revenue and Expense Support			4.0			0047
	(1)	naudited )	18			2017
	( U			Actual		Actual
Revenue		Budget		Actual		Actual
Services provided to other governments						
Province of New Brunswick						
Fire- Local service districts	\$	149,056	\$	149,055	\$	141,014
Forest fires	φ	149,030	φ	624	φ	1,150
Transportation		- 2,600		1,982		2,615
Transportation	\$	151,656	\$	1,962	\$	144,779
		101,000	Ψ	101,001	Ψ	144,173
Sales of services						
Recreational and cultural services						
Skating rink and arena	\$	101,985	\$	99,936	\$	93,385
	<u> </u>		Ŧ		Ŧ	
Other revenue from own sources						
Licenses and permits	\$	5,400	\$	6,976	\$	3,694
Rentals		3,563		3,563		3,563
Miscellaneous		1,100		1,605		5,180
Contributions		-		11,249		20,811
	\$	10,063	\$	23,393	\$	33,248
I see differed transfere from other coversments						
Unconditional transfers from other governments Provincial Government						
Other transfers	\$	10,605	\$	14,080	\$	4,683
	φ	10,005	φ	14,000	φ	4,003
Conditional transfers						
Gas Tax transfer	\$	-	\$	15,179	\$	28,640
Clean Water & Wastewater Fund		_	•	29,641	,	239,792
Federal Government						
Atlantic Canada Opportunities Agency		_		4,615		60,335
Asset management plan		-		50,000		-
Recreation and culture		-		8,307		5,520
Provincial Government				•		
NB Power energy rebate		~		7,997		-
Recreation and culture		8,000		7,887		10,281
	\$	8,000	\$	123,626	\$	344,568

### 25. Revenue and Expense Support (continued)

Revenue and Expense Support (continued)	2018					2017		
	( Unaudited )							
		Budget		Actual		Actual		
Water and sewer fees								
Water and sewer user fees	\$	440,773	\$	442,475	\$	442,361		
Connection and service charges		800		655		1,659		
Water supply for fire protection		50,000		50,000		50,000		
	\$	491,573	\$	493,130	\$	494,020		
Expenditures								
General government services								
Legislative								
Mayor	\$	9,920	\$	8,704	\$	9,848		
Councillors		29,830		27,208		24,678		
		39,750		35,912		34,526		
Administrative								
Personnel		129,730		126,898		106,947		
Other administrative services		30,800		90,135		37,221		
Office building		23,150		25,161		14,103		
Legal services		2,000		3,498		3,283		
		185,680		245,692	<u>;</u>	161,554		
Financial management								
External audit		16,000		11,210		11,807		
External accounting		-		5,214		5,631		
-		16,000		16,424		17,438		
Common services								
Training and development		2,500		1,358		204		
Cost of assessment		12,495		12,495		12,523		
Regional and cooperative services		3,104		3,104		2,765		
		18,099		16,957		15,492		
Other								
Conventions and delegations		4,000		862		1,831		
Liability insurance		11,500		11,494		1,555		
Grants to organizations		2,500		2,500		2,500		
Other general services		6,745		6,780		6,663		
Bank service charges		3,500		1,214		962.		
Debenture issue		-		533		318		
Amortization		7,262		7,262		7,262		
Interest		1,777		1,734		2,053		
		37,284		32,379		33,144		
Total general government services	\$	296,813	\$	347,364	\$	262,154		
rear general gevenment eervices	¥	200,010	Ψ		Ψ	202,104		

27

### 25. Revenue and Expense Support (continued)

venue and Expense Support (continued)		2018					
	(11)	naudited)	10			2017	
	•	Budget		Actual		Actual	
Protective services		Suugot		,			
Fire Protection							
Administration - personnel	\$	16,714	\$	16,614	\$	16,551	
Administration - other	Ŷ	4,580	Ŧ	3,861	•	3,774	
Firefighting force - personnel		25,984		26,139		25,984	
Firefighting force - other		21,710		14,746		23,838	
Alarm systems		13,803		15,239		10,986	
Investigation and prevention		2,500		1,844		1,786	
		50,000		50,000		50,000	
Water cost		4,000		3,521		1,267	
Training and development		4,000 23,144		19,909		17,197	
Station		62,660		38,820		31,043	
Fighting equipment		49,780				43,529	
Amortization				49,780			
Interest		14,186		4,524		6,944 232,899	
		289,061		244,997		232,098	
Police Protection							
R.C.M.P. contract		227,436		227,436		233,915	
Emergency measures		2,550		857		1,253	
Other							
Building inspection		29,755		32,403		24,137	
Animal and pest control		2,250		132		302	
		32,005		32,535		24,439	
Total protective services	\$	551,052	\$	505,825	\$	492,506	
Transportation services							
Common services							
Personnel	\$	50,100	\$	44,435	\$	60,126	
Administration		7,383		5,393		3,923	
General equipment		26,163		25,269		23,879	
Workshop, yard and other buildings		5,660		4,595		4,648	
		89,306		79,692		92,573	
Road transport							
Roads and streets							
Summer maintenance							
Department of Transportation		1,655		1,700		1,654	
Other		5,000		1,143		2,467	
Culverts and drainage ditches		2,500		-		876	
Street cleaning and flushing		500		3,103		848	
Show and ice removal		000		0,100		0-1	
Personnel		55,850		50,665		44,429	
		13,000		10,255		8,578	
Other Department of Transportation		5,392		5,544		5,392	
Department of Transportation				72,410		64,244	
		83,897		12,410		04,244	

### 25. Revenue and Expense Support (continued)

evenue and Expense Support (continued)		2018				2017		
	(1)	(Unaudited)						
	•	Budget		Actual		Actual		
		Duuger		Actual		, lotadi		
Street lighting		27,700		27,247		26,818		
Traffic services		5,800		3,899		5,330		
Amortization		99,830		99,830		101,216		
Interest		1,947		2,221		3,502		
		135,277		133,197		136,866		
Total transportation services	\$	308,480	\$	285,299	\$	293,683		
Environmental health services								
Solid waste collection	\$	29,690	\$	30,736	\$	29,136		
Solid waste disposal		27,780		21,208		26,143		
Total environmental health services	\$	57,470	\$	51,944	\$	55,279		
Environmental development services								
Environmental planning and zoning	\$	22,750	\$	5,982	\$	5,846		
Community development		3,765		9,139		4,712		
Other environmental development services								
Tourism								
Tourist bureau		18,375		13,651		14,955		
Camps and parks		2,200		2,144		1,678		
Pea Point development		-		1,150		3,171		
Other		6,084		2,704		4,248		
Provision for loss on accounts receivable		-		4,397		-		
Amortization		12,738		12,738		12,755		
Interest		374		371		418		
Total environmental development services	\$	66,286	\$	52,276	\$	47,783		
Recreation and cultural services Recreation								
Rink and arena								
Personnel	\$	94,395	\$	123,075	\$	98,485		
Other	. Ψ	133,649	Ψ	142,058	Ψ	133,661		
Exhibitions and fairs		2,300		1,325		1,925		
		2,500		1,020		1,020		
Parks and playgrounds		33,775		18,167		14,281		
Personnel				7,757		4,718		
Other		5,575		7,757		4,710		
Other recreation facilities		10 100		0.074		10 169		
Personnel		12,100		9,274		12,168		
Other		1,000		1,696		4,214		
Cultural		40.040		44.005		4 020		
Museums and libraries		19,012		11,035		1,939		
Other recreation and cultural services		8,600		11,077		15,327		
Provision for loss on accounts receivable		-		-		300		
Amortization		44,678	÷	44,678	ŕ	44,757		
Total recreation and cultural services	\$	355,084	\$	370,142	\$	331,775		

teed saunders dovie accountants doyle & advisors

# 25. Revenue and Expense Support (continued)

venue and Expense Support (continued)	2018					2017
	(llnc	audited )				
	-	udget		Actual		Actual
Water and Sewer		-				
Water supply						
Administration						
Personnel	\$	22,250	\$	19,755	\$	18,132
Other		16,550		8,204		10,149
Purification and treatment		8,500		6,776		8,451
Transmission and distribution						
Personnel		45,850		45,502		41,196
Other		33,700		3,686		10,388
Power and pumping		12,040		3,664		3,593
Billing and collection						
Personnel		8,150		7,903		7,831
Other		550		521		521
Workshop and equipment		14,580		12,761		11,547
Discounts for early payment		6,000		6,027		5,875
Provision for loss on accounts receivable		-				6
Amortization		98,505		98,505		99,721
Interest		7,206		8,031		7,617
		273,881		221,335		225,027
Sewer collection and disposal						
Administration						
Personnel		22,250		19,755		18,132
Other		16,550		7,485		11,893
Sewage collection system						
Personnel		45,850		46,082		39,802
Other		6,000		304		476
Sewage lift stations		22,610		22,144		12,490
Sewage treatment and disposal		94,259		46,014		55,917
Billing and collection						
Personnel		8,150		7,895		7,831
Other		550		261		521
Workshop and equipment		19,580		12,761		11,547
Discounts for early payment		6,000		6,026		5,875
Provision for loss on accounts receivable		-				6
Amortization		92,849		92,849		92,394
Interest		11,594		9,778		10,288
		346,242		271,354		267,172
Total water and sewer	\$	620,123	\$	492,689	\$	492,199

30

teed saunders doyle