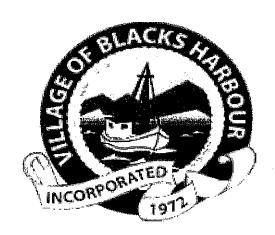
VILLAGE OF BLACKS HARBOUR Consolidated Financial Statements

Year Ended December 31, 2021



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Year Ended December 31, 2021

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INDEPENDENT AUDITORS' REPORT

To His Worship the Mayor and Members of Council of the Village of Blacks Harbour

Opinion

We have audited the financial statements of the Village of Blacks Harbour (the "Municipality"), which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Village of Blacks Harbour as at December 31, 2021, and the results of its operations and changes in net financial assets for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

(continues)

Independent Auditors' Report to the Worship the Mayor and Members of Council of Village of Blacks Harbour (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saint John, New Brunswick August 2, 2022

CHARTERED PROFESSIONAL ACCOUNTANTS

Teed Saunders Doyle

VILLAGE OF BLACKS HARBOUR Consolidated Statement of Operations

Year Ended December 31, 2021	2021				2020	
	(Unaudite	d)				
	Budget		Actual		Actual	
	(Note 2	3)				
REVENUE						
Property tax warrant	\$ 843,	105 \$	843,105	\$	932,916	
Community funding and equalization grant	308,	470	315,189		277,358	
Services provided to other governments	160,	867	162,505		152,580	
Sales of services	27,	500	62,907		66,097	
Other revenue from own sources	23,	370	44,641		67,562	
Unconditional transfers		-	61,340		3,774	
Conditional transfers	12,	546	301,138		17,848	
Water and sewer fees	498,	360	494,126		493,106	
Interest	8,	200	10,790		24,808	
	1,882,	118	2,295,741		2,036,049	
EXPENDITURE						
General government services	299,	354	315,274		285,842	
Protective services	554,	353	576,004		566,499	
Transportation services	269,	10	300,222		257,957	
Environmental health services	86,	732	94,388		86,409	
Environmental development services	48,	l18 -	34,554		64,575	
Recreational and cultural services	250,	502	283,749		260,996	
Water and sewer	594,	88	614,425		508,408	
Loss on disposal of tangible capital assets		-	5,546		· -	
	2,103,	357	2,224,162	•	2,030,686	
ANNUAL SURPLUS (DEFICIT)	\$ (221,4	39)	71,579		5,363	
ACCUMULATED SURPLUS						
BEGINNING OF YEAR			5,262,378		5,257,015	
END OF YEAR		\$	5,333,957	\$	5,262,378	

VILLAGE OF BLACKS HARBOUR Consolidated Statement of Financial Position As at December 31, 2021

		2021	2020	כ
FINANCIAL ASSETS	· · · · · · · · · · · · · · · · · · ·	, , , , , , , , , , , , , , , , , , ,	·····	
Cash (Note 3)	\$	669,079	\$ 6	82,149
Receivables				
General (Note 4)		65,806		74,209
Federal government and its agencies (Note 5)		47,304		14,622
Province of New Brunswick (Note 6)		16,804		4,795
Portfolio investments (Note 7)		1,128,628	1,1	20,948
•		1,927,621	1,8	96,723
LIABILITIES				
Bank indebtedness (Note 8)		_		_
Payables and accruals		294,458	1.	28,109
Holdbacks payable		8,944		
Deferred revenue (Note 8)		209,995	4	10,124
Long term debt (Note 9)		572,000	6	59,000
Accrued sick leave (Note 10)		15,318		24,526
Post employment benefits payable (Note 11)		180,600	1	78,400
		1,281,315	1,4	00,159
NET FINANCIAL ASSETS		646,306	4	96,564
NON-FINANCIAL ASSETS				
Tangible capital assets (Note 19)		12,633,628	12,3	81,534
Less: Accumulated amortization (Note 19)		(8,050,724)	•	23,624)
		4,582,904		57,910
Inventory of supplies	-	74,918		78,188
Land inventory for resale		20,102		19,865
Deferred financing charges		4,652		4,986
Prepaid expenses	_	5,075		4,865
		4,687,651	4,7	65,814
ACCUMULATED SURPLUS	\$ 	5,333,957	\$ 5,2	62,378

CONTINGENT LIABILITY (Note 13)

APPROVED BY:

Mayor

Treasurer

BEGINNING OF YEAR

END OF YEAR

Consolidated Statement of Changes in Net Financial Assets Year Ended December 31, 2021 2021 2020 Annual surplus \$ 71,579 \$ 5,363 Add (deduct): Acquisition of tangible capital assets (322, 325)(140,974)Amortization of tangible capital assets 391,785 385,601 Amortization of deferred financing charges 334 334 Loss on disposal of tangible capital assets 5,546 Consumption (acquisition) of inventories 3,270 (4,853)Consumption (acquisition) of land inventory for resale (237)37,501 Consumption (acquisition) of prepaid assets (210)(60)**INCREASE IN NET FINANCIAL ASSETS** 149,742 282,912 **NET FINANCIAL ASSETS**

496,564

646,306 \$

\$

213,652

496,564

Cor	isol	id	ated	Staten	nen	t of	Cash	Flows
	_							

Consolidated Statement of Cash 1 10WS		
Year Ended December 31, 2021	 2021	2020
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		
OPERATING TRANSACTIONS		
Annual surplus	\$ 71,579 \$	5,363
Loss on disposal of tangible capital assets	5,546	-
Amortization of tangible capital assets	391,785	385,601
Amortization of deferred financing charges	334	334
Receivable - General	8,403	(21,509)
Receivable - Federal Government and its agencies	(32,682)	7,031
Receivable - Province of New Brunswick	(12,009)	1,087
Payables and accruals	166,349	(59,643)
Holdbacks payable	8,944	_
Deferred revenue	(200,129)	48,518
Accrued sick leave	(9,208)	1,399
Post employment benefits payable	2,200	(6,100)
Change in inventory/prepaid expenses	 2,823	32,588
•	403,935	394,669
CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets	 (322,325)	(140,974)
FINANCING TRANSACTIONS		
Repayment of long-term debt	 (87,000)	(85,000)
INVESTING TRANSACTIONS		
Proceeds on sale of portfolio investments	913,328	1,152,272
Purchase of portfolio investments	(921,008)	(1,019,093)
	 (7,680)	133,179
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(13,070)	301,874
CASH AND CASH EQUIVALENTS		
BEGINNING OF YEAR	 682,149	380,275
END OF YEAR	\$ 669,079 \$	682,149

Notes to the Consolidated Financial Statements December 31, 2021

1. Purpose of the Organization

The Municipality was incorporated as a Village by the Province of New Brunswick Municipalities Act on November 1, 1972 and was approved for status as a Municipality effective November 9, 1991 by an amendment of New Brunswick Regulation 85-6 under the Municipalities Act. On January 1,2018, the Municipalities Act was repealed and under sections 192 and 193 of the Local Governance Act, the Village continued to exist and its territorial limits remained unchanged. The Municipality is exempt from income tax under section 149 (1)(c) of the Canadian Income Tax Act. The Municipality provides services pertaining to community development.

2. Summary of significant accounting policies

The consolidated financial statements of the Municipality are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Standards Board of Chartered Professional Accountants of Canada.

The focus of Public Sector Accounting Standards ("PSAS") financial statements is on the financial position of the Municipality and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Municipality.

No other entities have been included in these consolidated financial statements.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Municipality and which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budget figures contained in these financial statements were approved by Council on November 18, 2020 and the Department of Environment and Local Government on November 24, 2020.

Revenue recognition

- (a) Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.
- (b) Other revenue is recorded when it is earned.

Expenditure recognition

Expenditures are recorded on an accrual basis.

Notes to the Consolidated Financial Statements

December 31, 2021

2. Summary of significant accounting policies (continued)

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenditures during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

Examples of significant estimates include:

- allowance for doubtful accounts
- amortization of tangible capital assets
- estimated useful life and residual value of tangible capital assets
- accrued sick leave liability
- post employment benefit liability

Financial instruments

The Municipality's financial instruments consist of cash, portfolio investments, accounts receivable, due from the Province of New Brunswick, due from the Federal Government, due from own funds, payables and accruals, holdbacks payable, deferred revenue, and long-term debt. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Municipality is subject to credit risk through accounts receivable. The Municipality minimizes credit risk through ongoing credit management.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less. Bank borrowings are considered to be financing activities.

Inventory of land for resale

Inventory is valued at the lower of cost and estimated net realizable value.

Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the average cost basis.

Capital Reserves

The use of the Capital Reserve funds is restricted to capital expenditures. The intention is to use these funds for future expenditures and reduce future borrowing requirements.

Operating Reserves

The use of these funds is restricted to payment of operating expenses.



Notes to the Consolidated Financial Statements

December 31, 2021

2. Summary of significant accounting policies (continued)

Tangible capital assets

The municipality follows the provisions of PSA 3150; Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Donated or contributed tangible capital assets are recorded at their fair market value at the date of construction or contribution. Tangible capital assets below a threshold of \$5,000 are expensed in the year of acquisition. Amortization shall begin in July of the year in which the costs were incurred. No amortization is recorded in the year of disposal. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Asset type	<u>Years</u>
Land improvements	5-25 years
Buildings	40 years
Vehicles	3-5 years
Machinery and equipment	5-15 years
Heavy equipment	10-15 years
Computer hardware & software & communication equipment	3-5 years
Furniture & fixtures	3-5 years
Road surface	5-15 years
Road grade	10-30 years
Water and wastewater networks	15-100 years
Dams and water structures	25-50 years
Leasehold improvements	Over the term of the lease

Assets under construction are not amortized until the asset is available for productive use.

Capital assets are subject to the half year rule of amortization in the year of acquisition.

Contributed goods and services

With the exception of tangible capital assets which are recognized at their fair market value, the value of contributed goods and services are not recognized in the financial statements.

Segmented information

The Municipality is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

General Government Services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

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Notes to the Consolidated Financial Statements

December 31, 2021

2. Summary of significant accounting policies (continued)

Protective Services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

Transportation Services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

Environmental Health Services

This department is responsible for the provision of solid waste collection and disposal.

Environmental Development Services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

Recreation and Cultural Services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the arena, ballfields, parks and playgrounds and other recreational and cultural facilities.

Water and Wastewater Systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

The Municipality has presented a schedule of segmented disclosure in Note 21 to the consolidated financial statements

Post-employment benefits

The Municipality recognizes its obligations under post-employment benefit plans and the related costs, net of plan assets. The Municipality has a sick leave benefit as documented in Note 10 and a pension plan as documented in Note 11.

3. Cash

Restricted - Canada Community-Building Fund Restricted - Reserve Funds Unrestricted

1	2021	2020				
\$	165,030	\$	388,204			
	230,421		247,922			
	273,628		46,023			
\$	669,079	\$	682,149			

4.	Receivables- General		2021	 2020
	Trade	\$	65,214	\$ 73,314
	Accrued investment income - Reserve Funds		590	891
	Accrued investment income - Other		2	 4
		\$	65,806	\$ 74,209
5.	Due from federal government and its agencies		2021	2020
	Canada Revenue Agency - Harmonized Sales Tax	\$	47,304	\$ 14,622
6.	Due from Province of New Brunswick		2021	2020
	Environment and Local Government	\$	_	\$ 3,774
	Department of Education		3,983	-
	Working NB - Workplace Connections		2,673	<u>.</u>
	Regional Development Corporation		10,148	1,021
		<u>\$</u>	16,804	\$ 4,795
7.	Portfolio investments		2021	 2020
	Restricted - Reserve Funds Unrestricted	\$	1,123,094 5,534	\$ 1,115,444 5,504
		\$		\$ 1,120,948

The investments consist of guaranteed investment certificates with maturity dates in 2021 and 2022 and interest rates ranging from .40% to .75%

Notes to the Consolidated Financial Statements

December 31, 2021

8.	Deferred revenue		2021	2020
	Government of Canada - Preserving Our History Through Memories Project			
	Balance, beginning of year	\$	7,579 \$	7,579
	Transfer to revenue		(7,000)	-
	Balance, end of year		579	7,579
	Contributions for arena programs			
•	Contributions for the year		3,200	. <u>-</u>
	Contributions for purchase of webcam			
	Contributions for the year		3,335	
	Contributions for purchase of ice resurfacer			
	Balance, beginning of year		-	30,000
	Contributions for the year		-	14,504
	Transfer to revenue		_	(44,504)
	Balance, end of year		-	
	Government of Canada - Improving Accessibility Program			
	Transfer for installation of wheelchair lift at Fundy Arena			
	Balance, beginning of year		14,235	_
	Contributions for the year		· -	14,235
	Transfer to revenue		(14,235)	-
	Balance, end of year			14,235
	Canada Community-Building Fund			
	Transfer from the Canada-New Brunswick Agreement on the Transfer of			
	Federal Gas Tax Revenues and the Provincial Gas Tax Top-up Fund to be			
	applied to the cost of specific capital projects. The unspent balance is invested in an interest bearing bank account and investment income			•
	accumulates in the fund.			
	Balance, beginning of year		388,310	324,027
	Contributions for the year		64,406	61,606
	Interest earned		313	2,677
	Transfer to revenue		(250,148)	; -
	Balance, end of year		202,881	388,310
		\$	209,995 \$	410,124
		-		710,127

Notes to the Consolidated Financial Statements

December 31, 2021

9.	Long-term debt	 2021	 2020
	New Brunswick Municipal Finance Corporation Debentures:		
	General Capital Fund		
	BK28, 1.15% - 3.1%, due May 15,2022, OIC #02-0021	\$ 30,000	\$ 60,000
	BQ29, 1.2% - 1.85%, due June 1,2022, OIC #05-0087	11,000	22,000
	BT23, 2.1% - 3.00%, due May 29,2023, OIC #06-0065 & 07-0042	37,000	55,000
	BV28, 2.05% - 3.15%, due May 14,2034, OIC #18-0010	310,000	330,000
	Water Capital Fund		
	BV29, 2.05% - 3.35%, due May 14,2039, OIC #07-0042 & 07-0089	184,000	192,000
		\$ 572,000	\$ 659,000

Approval of the Municipal Capital Borrowing Board has been obtained for long-term debt.

Principal payments required during the next five years are as follows:

2022	\$ 87,000
2023	\$ 48,000
2024	\$ 29,000
2025	\$ 31,000
2026	\$ 31,000

10. Accrued sick leave

The Municipality provides sick leave that accumulates at 12 hours per month for full-time non-administrative employees and ranging from 8.75 to 10.5 hours per month for full-time administrative employees. Full-time non-administrative employees can accumulate a maximum of 1,400 sick leave hours and full-time administrative employees can accumulate a maximum of 1,225 sick leave hours. An employee can take a leave with pay for an amount of time equal to the accumulated sick leave. Upon retirement, non-administrative employees of the bargaining unit receive a 20% payout and administrative employees receive a 25% payout of their earned and accumulated sick time. Accumulated sick leave does not vest.

No actuarial valuation was performed at December 31, 2021 and the liability is based on management's best estimates. An actuarial valuation was last performed on the 8 (2019 - 8) employee plan in accordance with PSA 3255 at December 31, 2016. The actuarial method used was the Projected Unit Credit pro-rated on service to expected usage. The valuation was based on a number of assumptions about future events, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions used reflect the Municipality's best estimates.

The following summarizes the major assumptions in the valuation:

- annual salary increase is 3%;
- the discount rate used to determine the accrued benefit obligation is 5.55%
- retirement age is 65; and employees aged 65 or over as of the valuation date are assumed to retire one year from the valuation date
- no deaths, disabilities or terminations are assumed to occur prior to retirement
- estimated net excess utilization of rate of sick leave, based on actual experience from 2010 to 2014, is 22.1 hours per annum

The sick leave is an unfunded benefit. As such, there are no applicable assets. Benefits are paid out of general revenue as they come due.

The unfunded liability was \$ 15,318 on December 31, 2021 and \$ 24,526 on December 31, 2020

11. Post employment benefits payable

(a) Pension obligation

The Municipality and its employees participate in the New Brunswick Municipal Employees Pension Plan (NB MEPP). The NB MEPP is a multiple-employer defined benefit pension plan administered by a board elected by the members under the provisions of the Local Governance Act of New Brunswick. The NB MEPP provides pensions based on length of service and best average earnings.

Actuarial valuations for funding purposes are performed either annually or triennially depending on the financial position of the NB MEPP (currently annually). In turn, the actuarial valuations for accounting purposes are based on these figures (with adjustments). The most recent actuarial valuation was prepared as at December 31, 2019 and resulted in an overall NB MEPP accrued benefit obligation of \$ 135,126,100 based on the accounting basis.

Notes to the Consolidated Financial Statements December 31, 2021

11. Post employment benefits payable (continued)

The actuarial valuation for accounting purposes was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect management's best estimates. The following summarizes the major assumptions in the valuation as at December 31, 2021:

- the expected inflation rate is 2.10% (2020 2.10%)
- the discount rate used to determine the accrued benefit obligation is 5.55% (2020 5.75%) per annum
- the expected rate of return on assets is 5.55% (2020 5.75%) per annum
- retirement age varies by age and employment category
- estimated average remaining service life is (EARSL) is 13.0 years (2020 14.0 years)

The actuarial valuation prepared as at December 31, 2019 indicated that the market value of net assets available for the accumulated plan benefits were less than the present value of these benefits. The pension plan has been granted a solvency deficiency exemption by the Province of New Brunswick. On a going concern valuation basis, the actuarial valuation indicated a plan deficit of \$ 641,800, a change of \$ 6,896,200 from the December 31, 2018 deficit of \$ 7,538,000. Based on the assumptions as at December 31, 2019, the actuary expects the level of employer and employee contributions to be sufficient to fund the current service cost and going concern special payments, as required by the Pension Benefits Act.

As at December 31, 2019, the NB MEPP provides benefits for 277 retirees. Total benefit payments to retirees and terminating employees during 2021 are estimated to be approximately \$ 4,641,200 (actual 2020, \$ 5,662,100) in totality for the NB MEPP.

Employees make contributions using rates that vary by earnings level and employment category, with an overall average contribution rate of approximately 8.00%. Each participating body contributes an amount that equals their employees contribution amounts. Pension Fund Assets are invested in short term securities, bonds, canadian equities and foreign equities. Combined employees and participating bodies' contributions for 2021 are estimated to be approximately \$ 7,136,800 (actual 2020, \$ 6,929,400) in totality for the NB MEPP.

The following summarizes the NB MEPP data as it relates to the Village of Blacks Harbour:

- The average age of the 8 active employees covered by the NB MEPP is 53.8 (as at Dec 31,2019)
- Benefit payments were \$ 89,500 in 2020 and were estimated to be \$ 89,500 in 2021
- Combined contributions were \$ 59,000 in 2020 and were estimated to be \$ 60,800 in 2021

In addition to determining the position of the NB MEPP as it relates to the Village of Blacks Harbour as at December 31, 2019 and December 31, 2020, NB MEPP's actuary performed an extrapolation of the December 31, 2020 accounting valuation to determine the estimated position as at December 31, 2021. The extrapolation assumes assumptions used as at December 31, 2021 remain unchanged from December 31, 2020. The extrapolation also assumes assets return 5.55% net of all fees and expenses. If experience is different than assumed, amounts will be adjusted to reflect actual experience. Results of the extrapolation are as follows:

Notes to the Consolidated Financial Statements December 31, 2021

11. Post employment benefits payable (continued)

	1-	stimated Jan-2021 to -Dec-2021	1-Jan-2020 to 31-Dec-2020		
Accrued Benefit Liability / (Asset)					
Accrued benefit liability / (asset) at beginning of period	\$	180,400	\$	186,300	
Pension expense for the year		28,900		23,600	
Less: Employer contributions		(28,700)		(29,500)	
Accrued benefit liability / (asset) at end of period	\$	180,600	\$	180,400	

In summary, the Accrued Benefit Liability as it relates to the Village of Blacks Harbour is estimated to be \$ 180,600 as at December 31, 2021. This compares to \$ 186,300 as at January 1, 2020 and \$ 180,400 as at December 31, 2020. This amount is included in the Post Employment Benefits Payable on the Consolidated Statement of Financial Position.

The financial position as it relates to the Accrued Benefit Liability is shown as follows and illustrates the unamortized amounts being recognized in Pension Expense over time:

	_	Estimated 1-Dec-2021	3.	1-Dec-2020
Reconciliation of Funded Status at End of Period				
Accrued benefit obligation	\$	2,252,100	\$	2,160,900
Plan assets		2,158,700		2,073,100
Plan deficit / (surplus)		93,400		87,800
Unamortized prior service costs / (savings)		-		
Unamortized experience losses / (gains)		(85,500)		(92,600)
Unamortized transitional obligation / (asset)		-		-
Accrued benefit liability / (asset) at end of period	\$	178,900	\$	180,400

Notes to the Consolidated Financial Statements

December 31, 2021

11. Post employment benefits payable (continued)

The following illustrates the reconciliation of Accrued Benefit Obligation from the beginning of period to the end of period:

	1	Estimated -Jan-2021 to 1-Dec-2021	1-Jan-2020 to 31-Dec-2020
Reconciliation of Accrued Benefit Obligation	, 100 - 100 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 - 300 -	·	 ,
Accrued benefit obligation at beginning of period	\$	2,160,900	\$ 2,042,900
Current service cost		61,500	56,400
Benefit payments		(89,500)	(89,500)
Interest for period		119,200	116,500
Cost / (savings) of plan amendments		-	-
Experience loss / (gain) during period		_	34,600
Accrued benefit obligation at end of period	\$	2,252,100	\$ 2,160,900

The following illustrates the reconciliation of Plan assets from the beginning of period to the end of period:

·	1	Estimated I-Jan-2021 to 1-Dec-2021	1-Jan-2020 to 31-Dec-2020
Reconciliation of Plan Assets			
Plan assets at beginning of period	\$	2,073,100	\$ 1,964,300
Employer contributions		30,400	29,500
Employee contributions		30,400	29,500
Benefit payments		(89,500)	(89,500)
Return on plan assets during period		114,300	139,300
Plan assets at end of year	\$	2,158,700	\$ 2,073,100

Notes to the Consolidated Financial Statements

December 31, 2021

11. Post employment benefits payable (continued)

Total expenses related to pensions include the following components:

	•	Estimated I-Jan-2021 to 1-Dec-2021	1-Jan-2020 to 31-Dec-2020
Pension Expense			
Employer current service cost	\$	31,100	\$ 26,900
Interest on accrued benefit obligation		119,200	116,500
Expected return on assets		(114,300)	(112,100)
Amortization of unrecognized balances			
Prior service costs / (savings)		-	-
Experience loss / (gain)		(7,100)	(7,700)
Transitional obligation / (asset)		_	-
Pension expense	\$	28,900	\$ 23,600

The Pension Expense is included in the statement of operations.

Notes to the Consolidated Financial Statements

December 31, 2021

12. Surplus/Deficit reconciliation

The Local Governance Act requires Water and Sewer Fund surplus/deficit amounts to be absorbed into one or more of four Operating Budgets commencing with the second following year. In addition, the General Operating Fund is not permitted to accumulate any surplus or deficit except for the current and immediately preceding year. The reconciliation of the surplus/deficit at the end of the year consists of:

	2021		2020
\$	646.306	\$	496,564
,	,	•	700,001
	572,000		659,000
	15,318		24,526
	180,600		178,400
	20,102		19,865
	(11,891)		(11,891)
	74,918		78,188
	(26,364)		(26,364)
	5,075		4,865
\$	1,476,064	\$	1,423,153
		\$	(20,648)
		•	18,902
\$	37,356		37,356
			23,286
	•		,,,,,,,,
	35,538		
	1,354,105		1,364,257
\$	1,476,064	\$	1,423,153
	\$	\$ 646,306 572,000 15,318 180,600 20,102 (11,891) 74,918 (26,364) 5,075 \$ 1,476,064 \$ 37,356 23,286 25,779 35,538 1,354,105	\$ 646,306 \$ 572,000 15,318 180,600 20,102 (11,891) 74,918 (26,364) 5,075 \$ 1,476,064 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

13. Contingent liability

In the normal course of operations, the Municipality becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2021 cannot be predicted with certainty, it is the opinion of management and council that resolution of these matters will not have a material adverse effect as the Municipality maintains insurance coverage in amounts considered appropriate.

Notes to the Consolidated Financial Statements

December 31, 2021

14. Short-term borrowings compliance

Interim borrowing for capital

The Municipality has no ministerial authority for short-term borrowings.

Operating borrowing

As prescribed in the Local Governance Act, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2021, the Municipality has complied with these restrictions.

Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. The municipality transacts all its operating transactions through one bank account which creates a balance payable from the Water and Sewer Operating Fund to the General Operating Fund. This balance is not in compliance with the requirements but interest is recorded at a rate of 4.0% (2020 - 4.0%) on the average monthly balance to ensure that no benefit or cost is attributed to either fund.

15. Water Cost Transfer

The Municipality's water cost transfer for fire protection is within the maximum allowable by Regulation 2020-52 under the Local Governance Act based upon the applicable percentage of water system expenditures for the population.

16. Non-monetary transactions

Connors Bros. supplies potable water at no charge to the Village of Blacks Harbour from its source of supply in Pennfield, New Brunswick. The Village does not charge the company for water distributed through waterlines within the Village limits. No revenues or expenses are recorded in the financial statements for these transactions because the fair values are not reliably measurable.

17. Economic dependence

The Village of Blacks Harbour derives a significant portion of its property tax revenues from its major industry and its employees who reside within the Municipality.

The Village of Blacks Harbour is supplied potable water by Connor Bros. at no charge. The Village has completed potential well site exploration but no viable sources have been identified.

18. Comparative figures

Certain of the 2021 comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

SOUR	
Notes to the Consolidated Financial Statements	
December 31, 2021	

19. Schedule of Tangible Capital Assets														
			щ	Buildings &			Machinery		Infrastructure		Communication	Accepte		
FOCO	Land	Land Improvements		Leasehold Improvements	Vehicles	Heavy Equipment	and Equipment	Roads and Street	Treatment Facilities	Water and Sewer	& Computer Equipment	Under Construction	2021 Totai	2020 Total
Balance, beginning of year	\$ 265,954	69	761 \$	255,761 \$ - 2,762,542	\$ 109,538	\$ 1,167,948	\$ 1,195,989	\$ 1,686,456	\$ 803,204	\$ 4,073,086	\$ 61,056	· •	\$ 12,381,534	\$ 12,240,560
Net additions during the year	ı	·		25,029	ı	18,249	28,899	178,021	1	ı	ı	72,127	322,325	140,974
Disposals during the year	1			ı	1	ı	20,232	49,999	1	ı	1	1	70,231	ı
Balance, end of year	265,954	255,761	761	2,787,571	109,538	1,186,197	1,204,656	1,814,478	803,204	4,073,086	61,056	72,127	12,633,628	12,381,534
ACCUMULATED AMORTIZATION Balance, beginning of year Add:	ı	163,008	800	1,483,281	84,732	686,100	807,114	1,408,039	658,635	2,371,659	61,056	•	7,723,624	7,338,023
Amortization during the year Less:	r	9,1	9,157	73,159	9,923	69,615	69,823	45,252	16,935	97,921	ı	r	391,785	385,601
Accumulated amortization on dispor	1	•		1	•	ı	20,232	44,453	1	1	ı	ī	64,685	1
Balance, end of year		172,165	92	1,556,440	94,655	755,715	856,705	1,408,838	675,570	2,469,580	61,056		8,050,724	7,723,624
NET BOOK VALUE OF TANGIBLE CAPITAL	\$ 265,954	\$ 83,5	83,596 \$	1,231,131 \$	14,883	\$ 430,482	\$ 347,951	\$ 405,640	\$ 127,634	\$ 1,603,506	1 63	\$ 72,127	\$ 4,582,904	\$ 4,657,910
Consists of: General Fund Assets Water & Sewer Fund Assets	\$ 211,544 54,410	↔	83,596 \$	997,071 \$ 234,060	14,883	\$ 407,446 23,036	\$ 98,902 249,049	\$ 405,640	\$ 127,634	\$ 1,603,506	. ι ι «	\$ 72,127	\$ 2,219,082 2,363,822	\$ 2,224,885 2,433,025
	\$ 265,954	\$ 83,596	\$ 96	1,231,131 \$	14,883	\$ 430,482	\$ 347,951	\$ 405,640	\$ 127,634	\$ 1,603,506		\$ 72,127	\$ 4,582,904	\$ 4,657,910

| saunders | darrend professional accountants | doyle | & advisors

20. Schedule of Segment Disclosure									
REVENUE	General	Protective	Transportation	Environmental Health	Environmental Development	Recreation & Culture	Water & Sewer	2021 Consolidated	2020 Consolidated
Property tax warrant	\$ 13,637	\$ 383,793	\$ 202,856	\$ 70,375	\$ 35,380	\$ 137,064	· •	\$ 843,105	\$ 932,916
Services provided to other governments	601.03	762 007	r			t	•	315,189	277,358
Sale of service and other fees	ι	102,505	1		•	1	ı	162,505	152,580
Other revenue from own sources	. 0	- Y C G Y	17.0	t	1	62,907	r	62,907	66,097
Unconditional transfers	61 340	† 60'0	54.'c	•	800	34,193	1	44,641	67,562
Conditional transfers	745.0		- 00	1		1	1	61,340	3,774
Water and sewer fees	704,7	1	182,981	1	979	42,585	72,126	301,138	17,848
Interest	י כ	•	•	ı	ı	,	494,126	494,126	493,106
	c)c'>		1	ı	•	1	8,487	10,790	24,808
	395,005	552,132	389.582	70.375	37 150	276 740	674 720	1	
					601.70	210,749	5/4/38	2,295,741	2,036,049
EXPENDITURE									
Salaries and benefits	143,127	42,245	127,130	34,085	ı	92 003	40 % O.R.	1000	2
Goods and services	162,913	459,359	104,633	43.946	21.816	131 780	200,121	209,701	524,409
Amorfization	7,262	64,158	67.877	16 357	12 738	50,787	704,140	CU8,612,1	776'880'1
Interest	1,972	10,242	582	<u>}</u>	200	192,60	104,120	391,785	385,601
Loss on disposal of tangible capital assets	5 546	 1	1		I	1	5,428	18,225	21,699
	<u>!</u>			I	ī	ı	t	5,546	t
	320,820	576,004	300,222	94,388	34,554	283,749	614,425	2.224.162	2 030 686
SURPLUS (DEFICIT) FOR THE YEAR	\$ 74,185	\$ (23,872)	\$ 89.360	\$ (24.013)	2 608	\$ (7,000)	(000 00)		
				(21212)	4,000	(1,000)	4 (38,080) \$	71,579	\$ 5,363

21. Reconciliation of Annual Surplus									
	General Operating Fund	General Capital Fund	Water & Sewer Operating Fund	Water & Sewer Capital Fund	General Operating Reserve Fund	General Capital Reserve Fund	Water & Sewer Operating Reserve Fund	Water & Sewer Capital Reserve Fund	Total
2021 Annual Surplus (Deficit)	\$ 149,940 \$	(40,949) \$	47,239 \$	(91,999) \$	380	\$ 1,894	\$ 128 \$	4,946 \$	71,579
Adjustments to annual surplus (deficit) for funding requirements									
Second previous year's surplus (deficit) Transfers between funds	(20,648)	į	18,902		ı	ſ	r		(1,746)
Transfer from general capital reserve fund to the general capital fund Transfer from ceneral coerating fund to the general capital fund	(17 646)	17,500 17,646	ı			(17,500)			1
Transfer from water & sewer operating fund to the water & sewer capital fund	(212(11)	} :	(22,796)	22 796	1 1	r I	Į	ī	ı
Long-term debt principal repayment	(000,67)	79,000	<u>,</u>) Î		٠ ١	<u>i</u> i	ı	i
Long-term debt principal repayment			(8,000)	8,000				i	1 1
Amortization expense	•	227,659		164,126		1	,	3	304 795
Deferred financing charges	230		104						207 200
Provision for sick leave accrual	(8,851)	1	(357)	•	,	٠	ı	ı	1 600
Change in amount recorded under PSA for defined benefit liability	1,754	1	446	•	,	,	:		(3,208)
)
l otal adjustments to 2021 annuai surplus (deficit)	(124,181)	341,805	(11,701)	194,922	1	(17,500)	ı.	,	383,365
2021 annual fund surplus (deficit) for PNB budgeting purposes	\$ 25,779 \$	300,856 \$		35,538 \$ 102,923 \$		380 \$ (15,606) \$	\$ 128 \$	4,946 \$	454,944

22. Statement of Reserves	0	General perating Reserve	General Capital Reserve	O	Water & Sewer perating Reserve	Water & Sewer Capital Reserve	2021 Total		2020 Total
Assets									
Cash	\$	12,080	\$ 57,191	\$	4,058	\$ 157,092	\$ 230,421	\$	247,922
Portfolio investments		58,879	278,752		19,780	765,683	1,123,094		1,115,444
Accrued interest receivable		31	 146		10	 403	590		891
	\$	70,990	\$ 336,089	\$	23,848	\$ 923,178	\$ 1,354,105	\$	1,364,257
					•				
Accumulated Surplus	\$	70,990	\$ 336,089	\$	23,848	\$ 923,178	\$ 1,354,105	\$	1,364,257
Revenue									· · · ·
Transfers from Utility Operating Fund	\$	-	\$ 	\$	_	\$ -	\$ -	\$	150,000
Interest		380	1,894		128	4 946	7,348	+	21,377
		380	1,894		128	 4,946	7,348		171,377
Expenditures									
Transfers to Capital Funds Transfers to Operating Funds			 17,500		-		17,500		56,000 2,000
		-	 17,500		_	 -	17,500		58,000
Annual Surplus (Deficit)		380	(15,606)		128	4,946	(10,152)		113,377
Accumulated Surplus									
Beginning of year		70,610	351,695		23,720	918,232	1,364,257		1,250,880
End of year	\$	70,990	\$ 336,089	\$	23,848	\$ 923,178	\$ 1,354,105	\$	1,364,257

The Water and Sewer Capital Reserve Fund includes replacement reserves totalling \$97,570 (2020 - \$97,047). The Village has complied with the total transfers required under the Canada/New Brunswick Infrastructure Program agreement and Canada/New Brunswick Municipal Rural Infrastructure Program agreement.

Under Regulation 97-145 to the Municipalities Act, money held in capital reserve funds shall be used for no purpose other than the payment of capital expenses. Money held in operating reserve funds shall be used for no purpose other than the payment of operating expenses.

Notes to the Consolidated Financial Statements

December 31, 2021

22. Statement of Reserves (continued)

Portfolio investments	Maturity Date	Interest Rate	2021	2020
Cashable GIC	November 14, 2021 November 14, 2021 November 14, 2021 November 14, 2021 December 20, 2021 December 31, 2021 November 14, 2022 November 14, 2022 November 14, 2022 November 14, 2022 December 20, 2022 December 31, 2022	0.75% 0.75% 0.75% 0.75% 0.40% 0.40% 0.75% 0.75% 0.75% 0.75% 0.75%	\$ 230,045 230,045 230,045 230,045 106,186 102,262	\$ 228,332 228,332 228,332 228,332 105,765 101,855
Less: Allocation to General Op	perating Fund		1,128,628 5,534 \$ 1,123,094	1,120,948 5,504 \$ 1,115,444

Council resolutions regarding transfers to and from reserves:

Regular Meeting October 20,2021 resolution 10202021-16

15.4 Purchase of Trackless

MOVED BY: Deputy Mayor Hatt SECONDED BY: Councillor Welles

Be It Resolved:

That Council transfer \$ 15,000 plus HST from the General Capital Reserve Fund to the General Capital Fund to purchase of a used trackless.

CARRIED

Special Meeting October 25,2021 resolution 10252021-04

7. Purchase of Sander for Trackless

MOVED BY: Councillor Ritchie SECONDED BY: Councillor Welles

Be It Resolved:

That Council transfer \$2500 plus HST from the General Capital Reserve Fund to the General Capital Fund to Purchase of a used sander to accompany the trackless, from the City of Fredericton.

CARRIED

Stacev Frost

Clerk

Village of Blacks Harbour

Aug 3/2.2
Date

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Notes to the Consolidated Financial Statements December 31, 2021

23. Operating Budget to PSA Budget		•				
	Operating Budget General	Operating Budget Amortization Water & Sewer TCA	Amortization TCA	Controlled Entities	Transfers	Total
Revenue						
Property tax warrant	\$ 843.105	49	·	e	£	
Community funding and equalization grant		· 1	· ·	,)	ı P	* 843,105
Services provided to other governments	160 867	• '	t	,	ı	308,470
Sales of services	27 500	•	•	,	ı	160,867
Other revenue from own sources	03,12	t 1			ļ	27,500
Conditional transfers	12.546	1	• 1	1	Į	23,370
Water and sewer fees	!	498 360	ı	•	Ī	12,546
Interest	5 000	3 200		•	ı	498,360
Surplus of second previous year		18,902	ı	ı	(18 902)	8,200
	1,380,858	520,462			(18,902)	1,882,418
Expenditure						
General government services	288.456	1	7 262	;	7.00	71000
Protective services	ARD 105		201.	1	001,4	789,854
Transportation services	2000	3	04,138	•	10,390	554,653
Environmental health services	200,002	t	1/8//0	r	900	269,010
Environmental development services	0,0,0	1	76,357	1	1	86,732
Recreational and cultural services	101,000	•	12,738	1		48,118
Fiscal services	DO3, 101	•	/97'66	r	r	250,502
- Long-term debt repayments	79.000	8 000			1000	
- Interest	11 828	000,0 A ARO	•		(00,000)	1
- Bank service charge	3.500	not's	1	1	(17,076)	r
- Discounts		12 500			(3,500)	1
- Deficit of second previous year	20 64B	000	•	1	(13,500)	í
- Transfer from the Water & Sewer Operation Find to the Water & Sewer Conital Find	20,04	1 0			(20,648)	1
Water and sewer	1 :	81,600	- 7	1	(81,600)	
	000 6	218,114	104,12b	-	18,950	594,988
Suming (Daticit)	360,080,1	520,462	- 1	,	(189,248)	2,103,857
Surprise (Delicit)		\$	\$ (391,785)	•	ı	\$ (221 439)

Notes to the Consolidated Financial Statements December 31, 2021

24.	Revenue	and	Expense	Support
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Revenue and Expense Support		7	021			2020
		Jnaudited)	UZ.1			2020
	((Budget		Actual		Actual
devenue		Duuget		Actual		Actual
Services provided to other governments						
Province of New Brunswick						
Fire- Local service districts	\$	158,167	\$	158,167	\$	144,696
Forest fires	Ψ	100,101	Ψ	4,338	Ψ	5,208
Transportation		2,700		4,550		
Tanoportation	\$	160,867	\$	162,505	\$	2,676 152,580
	-	1001001	Ψ_	.02,000	Ψ.	102,000
Sales of services						
Recreational and cultural services						
Skating rink and arena	\$	27,500	\$	62,907	\$	66,097
				'		
Other revenue from own sources						
Licenses and permits	\$	5,400	\$	6,634	\$	4,817
Rentals		9,370		9,995	-	9,620
Miscellaneous		1,600		9,412		1,488
Contributions		7,000		18,600		51,637
	\$	23,370	\$	44,641	\$	67,562
	-					
Unconditional transfers						
Provincial Government						
Assessment Gap	\$	-	\$	12,808	\$	-
Covid Safe Restart agreement		~		48,532		3,774
	\$	_	\$	61,340	\$	3,774
Conditional transfers	•					
Federal Government						
Canada Community-Building Fund	\$		\$	250,148	\$	na na
Clean Water & Wastewater Fund	,	_	т		•	5,068
Improving Accessibility Program				14,235		0,000
Museums assistance program		-		7,000		_
Employment programs				7,401		5,651
Provincial Government				7, 101		0,001
Regional Development Corporation		-		11,127		3,021
Employment programs		12,546		11,227		4,108
	\$	12,546	\$	301,138	\$	17,848
				········		
Water and sewer fees						
Water and sewer user fees	\$	447,560	\$	443,901	\$	443,701
Connection and service charges	-	800		225		405
Water supply for fire protection		50,000		50,000		49,000
	\$	498,360	\$	494,126	\$	493,106

		202	2020	
	(L	Inaudited)		
		Budget	Actual	Actual
Expenditures				
General government services				
<u>Legislative</u>				
Mayor: personnel	\$	7,085	7,063 \$	7,089
Mayor: other		3,290	1,885	921
Councillors: personnel	•	29,520	28,295	29,390
Councillors: other		4,100	2,941	197
		43,995	40,184	37,597
General administration				
Administrative				
Personnel		126,582	143,127	130,212
Office building		23,540	19,334	20,672
Legal services		2,000	11,870	735
Other administrative services		32,260	30,133	28,752
		184,382	204,464	180,371
Fig. a sigl as a second				
Financial management				
External audit		12,000	12,141	11,821
External accounting		5,215	8,612	5,469
	·	17,215	20,753	17,290
Common services			•	
Training and development		1,500	2,107	1,058
Cost of assessment		10,229	10,229	11,390
Regional and cooperative services		2,973	2,973	2,224
		14,702	15,309	14,672
Other general government services				
Conventions and delegations		2,000	_	•
Liability insurance		14,800	13,769	12,211
Grants for social or environmental purposes		2,500	1,100	2,500
Other general services		8,862	8,854	2,300 8,845
Bank service charges		3,500	1,377	1,049
Debenture issue		-	230	230
Amortization		7,262	7,262	7,262
Interest		636	1,972	3,815
	-	39,560	34,564	35,912
Total general government services	\$	299,854 \$	315,274 \$	285,842
	V//	4 - 1/4 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	1—· Y	,

24.

Notes to the Consolidated Financial Statements Dece

and the second of the						
venue and Expense Support (continued)		21	021			2020
	<i>(</i>)	Jnaudited)				2020
	•	Budget		Actual		Actual
Protective services				.,		, iotadi
Police Protection						
R.C.M.P. contract	\$	225,050	\$	225,050	\$	228,1
Fire Protection						
Administration: personnel		17,614		17,424		17,6
Administration: other		4,605		10,264		2,5
Firefighting force: personnel		25,984		24,821		26,6
Firefighting force: other	•	20,460		17,249		20,0
Alarm systems		18,254		24,465		20,2
Investigation and prevention		2,500		880		20,2
Water cost		50,000		50,000		49,0
Training and development: other		4,000		157		4,4
Station and building		17,165		15,629		17,1
Fighting equipment		60,793		72,141		57,3
Amortization		64,158		64,158		71,5
Interest		10,390		10,242		11,5
		295,923		307,430		298,7
Emergency measures		1,050		833		1,2
Other protection						
Building inspection and By-law enforcement		32,430		42,691		38,2
Animal and pest control		200		-		1
	-	32,630		42,691		38,4
Total protective services	\$	554,653	\$	576,004	\$	566,4
Transportation services						
Common services						
Administration: personnel	\$	47,500	\$	65,428	\$	45,0
Administration: other		6,378	•	11,531	•	4,9
General equipment		21,800		30,009		29,1
Workshops, yards and other buildings		5,700		6,195		4,3
		81,378		113,163		83,4
Road transport						
Roads and streets						
Summer maintenance: other		4,500		4,878		2,9
Summer maintenance: DTI		1,700		1,706		1,70
Culverts and drainage ditches		1,500		1,809		14
Street cleaning and flushing		3,000		3,129		5,4
Snow and ice removal: Personnel		57,500		61,702		52,12
Snow and ice removal: Other		11,500		10,724		7,92
Snow and ice removal: DTI		5,545		5,563		5,54
		85,245		89,511		75,84

		202	1		2020
	(Unaudited)	775		
	•	Budget	Actual		Actual
Street lights		28,210	28,199		28,14
Traffic services		5,700	890		4,886
Amortization		67,877	67,877		64,85
Interest		600	582		78
		102,387	97,548		98,670
Total transportation services	· <u>\$</u>	269,010	300,222	\$	257,957
Environmental health services			•		
Solid waste collection					
Personnel / contract	\$	32,000	34,085	\$	31,67
Other		14,085	18,861		21,388
Solid waste disposal		24,290	25,085		25,167
Amortization		16,357	16;357		8,179
Total environmental health services	\$	86,732 \$	94,388	\$	86,409
Environmental development services		-			
Environmental planning and zoning	\$	25,750 \$	6,565	\$	6,894
Community development			•	•	
Beautification and land rehabilitation		-	3,245		-
Other		3,060	8,044		41,986
Other development services		•	_,		,
Tourism					
Tourist camps and parks		2,300	2,290		885
Promotion of tourist attractions		1,500	80		281
Other		2,770	1,592		1,791
Amortization		12,738	12,738		12,738
Total environmental development services	\$	48,118 \$		\$	64,575
Recreation and cultural services			****		
Recreation					
Rink and arena					
Personnel	\$	26,500 \$	67,286	\$	70,324
Other	•	78,997	81,797	Ψ	84,173
Exhibitions and fairs		2,000	1,738		0-1,170
Parks and playgrounds		_,000	1,7.00		
Personnel		45,220	11,701		31,999
Other		5,993	26,531		3,946
Other recreation facilities		0,000	20,001		3,340
Personnel		7,000	8,660		
Other		1,000	799		543
<u>Cultural</u>		1,000	155		. 543
Museums and libraries					
Personnel		5,250	E 246		0.400
Other		5,250 10,175	5,346		2,486
Other recreation and cultural services			12,923		6,971
Provision for loss on accounts receivable		9,100	7,351		12,192
Amortization		50.267	350 50.367		175
Total recreation and cultural services	ф.	59,267	59,267	Φ.	48,187
rotal regression and cultural services	\$	250,502 \$	283,749	\$	260,996

24. Revenue and Expense Support (continued)

evenue and Expense Support (continued)		26	021			2020
	(11	naudited)	JZ,I	Mark and the second of the second		2020
		Budget		Actual		Actual
Water and Sewer		Dadgor		Notaul		Actual
Water supply						
Administration and general						
Personnel	\$	18,765	\$	18,275	\$	18,632
Other	7	18,955	Ψ	17,172	Ψ	16,790
Purification and treatment		10,500		9,415		7,807
Transmission and distribution		10,000		0,110		1,007
Personnel		47,500		45,931		38,021
Other		33,700		37,627		4,472
Power and pumping		14,000		9,357		3,893
Billing and collection		1 1,000		0,007		0,000
Personnel		8,815		10,565		8,742
Other		500		391		556
Workshop and equipment		16,130		17,620		18,070
Discounts for early payment		6,750		7,506		6,616
Provision for loss on accounts receivable		2,500		301		-
Amortization of deferred financing charges		_,555		32		32
Amortization		80,493		80,493		90,684
Interest		1,662		1,656		1,705
		260,270		256,341		216,020
Wastewater Disposal						210,020
Administration and general						
Personnel		18,765		18,359		20,531
Other		20,692		11,907		12,060
Wastewater collection system		•		,		·,
Personnel		47,500		46,425		36,551
Other		6,000		3,170		1,932
Wastewater lift stations		29,290		44,977		31,197
Wastewater treatment and disposal		85,355		109,385		69,884
Billing and collection						
Personnel		8,815		10,566		8,742
Other		500		391		556
Workshop and equipment		21,130		17,620		18,178
Discounts for early payment		6,750		7,505		6,615
Provision for loss on accounts receivable		2,500		301		-,
Amortization of deferred financing charges		-		72		72
Amortization		83,633		83,633		82,185
Interest		3,788		3,773		3,885
		334,718		358,084		292,388
Total water and sewer	\$	594,988	\$	614,425	\$	508,408
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